

2021

THE
ALLIANCE
IMPACT
REPORT



THE CHRISTIAN AND MISSIONARY ALLIANCE

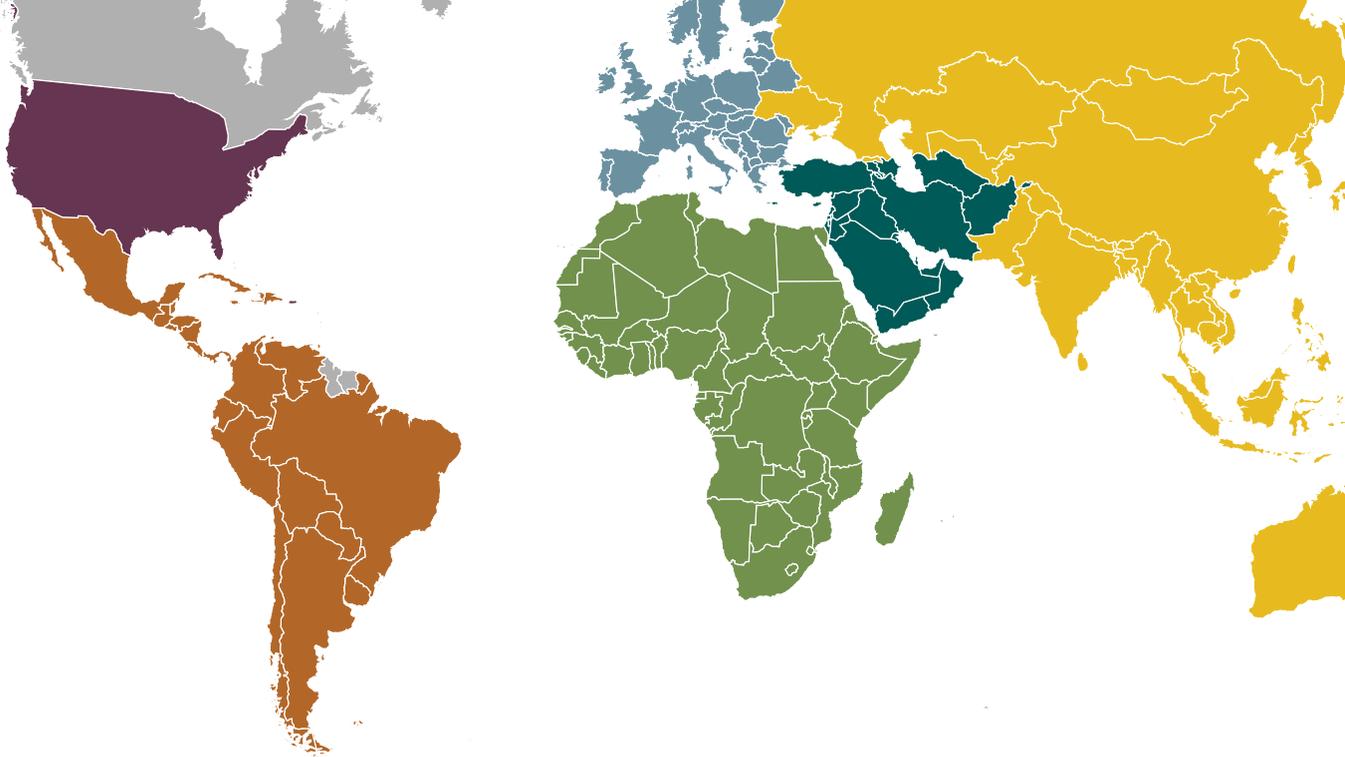


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CHAIRPERSON OF THE BOARD

From the birth of our movement, Alliance people have been drawn to the hard places—where few are going. We intentionally seek out the unseen, the forgotten, and the rejected in every community we serve. We have been uniquely empowered, equipped, and positioned to reach them. This is what sets us apart.

As you'll read in the pages ahead, the international workers you send and the Alliance churches you attend have remained steadfast in our vision, *All of Jesus for All the World*. Together, we have risen above the world's distractions and derailments and stayed true to what we've been set apart to do by Jesus Himself. What an enormous privilege we share in being invited to join Him in His work!

“I will make you as a light for the nations, that my salvation may reach to the end of the earth.”
— Isaiah 49:6b (ESV)

Nearly 3.3 billion people—42 percent of the world's population—remain unreached with the good news. And they remain unreached because they are the hardest to reach.

But in His sovereignty, God has hand-placed Alliance workers and churches in some of the most spiritually desolate areas—within gospel-hostile borders and among gospel-resistant peoples. In fact, more than 80 percent of Alliance global staff serve in areas with little or no access to the gospel.

These workers remain in place because of faithful people like you who continue to send, support, and equip them to do the work that Jesus has called them to do. Therefore, more churches are planted, more new believers are discipled, more of the world's remaining unreached and overlooked are given access to the gospel, and *entire generations are transformed for Christ*.

So, thank you, Alliance family. It's amazing what you have made possible in 2021!



Matt Kelly
Matt Kelly
Chairperson of the Board

THE CHRISTIAN AND MISSIONARY ALLIANCE

The vision of The Christian and Missionary Alliance (the C&MA, The Alliance) is both simple and profound: *All of Jesus for All the World*. This is the same vision of Albert Simpson, who founded The Alliance in 1887 in New York City. Simpson and his band of followers established a church in which everyone—the poor, homeless, ill, and disenfranchised—was welcome. Simpson’s ministry to New York’s immigrants ignited in him—and in others—a deep concern for the world’s unreached masses.

Today, the U.S. Alliance family is half a million strong, worshiping in some 2,000 churches in 38 languages and dialects. These fellowships pray earnestly, give sacrificially, and send out workers from among their congregations to go cross-culturally to proclaim the gospel among vulnerable, overlooked, and displaced peoples. In short, The Alliance is a group of Christ followers compelled by His love to see His name proclaimed in our neighborhoods, our cities, our nation, and in every country of the world.

All of **JESUS** *for All the* **WORLD**



ON MISSION TOGETHER

The C&MA establishes churches, schools, clinics, hospitals, community centers, and radio stations and engages in other strategic initiatives in partnership with governmental and nongovernmental organizations. C&MA partners and supporters help these vital ministries bring lasting, meaningful change to the communities they serve.

The C&MA also provides holistic, compassionate care to men, women, and children whose lives have been impacted by disease, poverty, political turmoil, and natural disasters. This movement pioneered the training of emerging leaders throughout the world to reach and disciple their own people.

These activities take place in the United States and in 65 countries around the world through highly trained workers who serve via four specialized missions structures:



AXCESS workers proclaim the gospel and multiply networks of faith communities among the least-reached peoples of the world.



CAMA (Compassion and Mercy Associates) specialists respond to disasters globally and partner locally to restore communities and alleviate poverty.



ENVISION workers identify and develop missional leaders through short-term mission opportunities and innovative ministry strategies.



MARKETPLACE MINISTRIES professionals bring their vocational expertise to a community to disciple those around them.

◀ Miracles, healings, and the casting out of demons have been leading dozens of people in Cambodia to belief in Christ, starting house churches in villages all over the region.

THE ALLIANCE AT A GLANCE

UNITED STATES 2021 STATISTICS



408,241
worshippers



in 1,975
churches



exalting Jesus
in 38 languages
and dialects

180,000
online church
attendees

3,800
people serving
on short-term
missions trips

STRATEGIC PRIORITIES OF THE ALLIANCE



SERVING COMMUNITIES
through vocational
expertise that
impacts the whole
person and their
surrounding
neighborhoods



MULTIPLYING CHURCH NETWORKS
that create even more
churches to serve
the unreached in
their communities—
and beyond



DEVELOPING PEOPLE
who will disciple
others to be effective
leaders in their
communities and
church networks with
a passion for Jesus

INTERNATIONAL 2021 STATISTICS



722 international
workers



serving among 150
people groups



in more than
140 cities

50 new
international
workers sent
in 2021

21 short-term
missions trip sites
through Envision



WHAT IS THE ALLIANCE WORLD FELLOWSHIP?



The U.S. Alliance enjoys a fraternal relationship with the Alliance World Fellowship—a global family of 55 autonomous national church networks consisting of 22,000 churches in 88+ countries with more than 6.2 million “Alliance” worshippers.

AFRICA

TURNING TRAGEDY INTO OPPORTUNITY

This past year, God worked through a horrific accident to reach the hearts of a Vili family group in the Congo. Benjamin, a core member of the Alliance orality team, lost one brother in the accident. His other brother went into a coma.

When the extended family gathered from villages all over southern Congo, they expected to attend a traditional funeral—one that usually involves a sorcerer. But Benjamin and his uncle shared the gospel as they cared for the brother who came out of the coma and buried the brother who had passed.

Paralyzed from the waist down, Benjamin had been considered cursed by his family, some of whom planned to sacrifice him to the gods. But while he and his uncle shared God's Word, the family recognized that he was full of wisdom and a power that was stronger than family curses.

Praise God for how He is working through Benjamin and the orality program to declare His truth to families among the unreached Vili people!

God worked through a family tragedy and Alliance workers to bring the gospel to an unreached Vili community. ►



FINDING A NEW FAMILY IN CHRIST

Dana is a young woman from a West African people group of about 3.3 million that is 100 percent unreached. She heard about Hands of Honor, a CAMA ministry, from another participant. As she was accepted to the program, ministered to, and loved by those involved, she came to faith this past year.

Dana faced incredible persecution from her family when she became a believer, and she was violently kicked out of her home and disowned. She persevered and chose to serve Christ instead of converting back to her family's religion. Hands of Honor sent her to stay with an Alliance community in a safe city, and they are caring for her and discipling her.

Dana is a gifted musician and has written songs in her heart language about her new faith. Recently, Dana felt the Lord leading her to become a missionary and return to her people group because she wants them to have the same opportunities she did to know Jesus.

Thanks to Alliance family support for the Hands of Honor program, Dana has experienced the transformative power of God's grace and salvation—which He is now extending to an unreached people group through her.

Support from the Alliance family enables the Hands of Honor program to care for vulnerable West African young women and prepare them for a future in Christ. ►





ASIA

THE ENSLAVED SET FREE

Thanks to Alliance international workers and funding from Alliance people, a group of persecuted believers walked from indentured service to freedom. Natan, an Indonesian Alliance worker, and his wife met three families who were nominal Christians eager for discipleship. Working seven days a week making mud bricks, they realized their need for a Sabbath, but their requests were met with disdain. Their boss worked them harder, increasing their quota of bricks.

Eventually, all three families were fired and evicted from their small home. However, Natan had an idea—what if they ran their own factory where they would work only six days a week, earn more money, and have a place to meet for church? Natan and an Alliance aXcess worker teamed up to make this dream a reality. CAMA provided \$6,000 to start a new factory with everything needed.

Today these families make 15,000 bricks monthly, selling them to local builders. From the profits, they tithe to the church, educate their children, and help others. They meet each Sunday in the factory to worship and regularly reach out to their unbelieving neighbors. God is using the industry that once enslaved them to bring His Kingdom to earth.

◀ *Persecuted believers were able to start their own God-honoring brick-making factory, thanks to funding from the Alliance family and help from aXcess workers and the CAMA team.*



MIRACULOUS HEALINGS AND A GROWING CHURCH

When almost half of all Christian missionaries left Cambodia in February 2020 because of concerns about COVID-19, the C&MA team stayed and experienced a unique season of harvest. The national church in Cambodia saw 10 percent growth with 20 churches planted since the start of COVID-19.

Ten of these churches were planted by students of Soeuth and Syna Lao, Alliance international workers serving in Anlong Veng. Like in the book of Acts, miracles, healings, and the casting out of demons have been leading dozens of people to belief in Christ, starting house churches in villages all over the region.

One woman had been chronically ill and bed-ridden for years. Her believing family members told her, “Our God is so powerful—why not give Him a try?” Immediately after they prayed for her, she was able to stretch her leg. A week later, she was walking. As a result of her miraculous healing, all nine of her adult children came to the Lord.

◀ *The Lord did many miraculous works through His Alliance church in Cambodia during the COVID-19 crisis, leading to church growth and entire families coming to know Jesus.*

EUROPE

CARING FOR ORPHANS AND THE VULNERABLE

Hundreds of children live in orphanages in one Eastern European city. Many of them are disabled and have been abandoned by their parents. COVID-19 restrictions have also caused funding shortages for healthcare supplies and medications for these children. This year, Alliance workers partnered with local believers to provide life-saving medicines for 240 children living in one orphanage. Funds from The Alliance also allowed them to deliver needed cleaning supplies, gloves, and other sanitary items to an orphanage that is home to 50 babies.

This is only a portion of what these Alliance workers do amongst the vulnerable in their country. Their work with refugees, orphanages, boarding schools and homes for disabled children, and a maternity home for migrant mothers is consistent and far-reaching. They regularly provide practical needs such as school supplies, toys, repairs, training, food, and clothing.

While meeting the physical needs of vulnerable populations in Eastern Europe, these Alliance workers and their national partners are building relationships with people who don't know Jesus—showing them the immense and faithful love of Jesus Christ.

With the help of generous donors, Alliance workers provided life-saving medicines for 240 orphan children and sanitary supplies to an orphanage for 50 babies. ▶



HELP AND HOPE FOR MIGRANTS AND REFUGEES

Currently, thousands of migrant and unaccompanied refugee minors are pouring into Spain. While the government provides aid at Centers for Minors, these protections only last until they turn 18, when they are suddenly left without skills, resources, or housing.

In 2019, two Alliance international workers began developing a holistic program to aid these unaccompanied migrants and refugees who have aged out of the government programs. In early 2020, with the help of Alliance Missions and marketplace ministries, the Alliance workers quickly received sufficient funding to launch the program. Despite the lockdowns and complications of the COVID-19 pandemic, the project has grown, providing housing, food, and training for six young men. Four have found jobs that will help them obtain residency, and all six are building relationships and finding healing. They are seeing the love of Christ displayed around them, and it is opening their hearts to the gospel!

In 2021, the program is thriving and ready to expand—many Centers for Minors in their region are requesting placement for boys who are about to come of age. Pray for the resources that will allow this work to advance and impact more young migrants and refugees.

Thanks to support from the Alliance family, a program in Spain for migrant and unaccompanied refugee minors is thriving and prepared to expand. ▶



The Alliance Family Launches New Work in the Hardest Places

A NEW NETWORK OF CHURCHES being helped by Alliance international workers in Eastern Europe is joining the Alliance World Fellowship partnership in this region of the world.



One Alliance international worker is now leading a **TEAM OF LOCAL BELIEVERS** in outreach to a very large and persecuted population group in their country.



International workers in Japan are launching **NEW CHURCH PLANTING** in a large university city.



50 NEW ALLIANCE INTERNATIONAL WORKERS were commissioned to GO at Alliance Council 2021 in Nashville.



Programs offering **HOPE TO VULNERABLE GIRLS** have multiplied to several locations in West Africa.



A record **82 DECISIONS FOR CHRIST** were made in the greater Beirut area within two months over this summer.



1,226 people received Jesus in Anlong Veng, Cambodia within the last year-and-a-half, and **10 NEW HOUSE CHURCHES WERE PLANTED!**



Through CAMA, 10 families were supported by a **BRAND-NEW WOMEN'S FARM** in Senegal, Africa—with more farms to come!



A business education strategy reaching into the professional class of a hard-to-reach population saw a **FIRST FOLLOWER OF JESUS** during 2021.



Alliance Missions leaders and CAMA personnel partnered with leaders of Alliance World Fellowship (AWF) to pool funding globally for COVID-19 RELIEF EFFORTS carried out by two dozen AWF member networks in as many countries.



Alliance international workers are studying **A NEW ADVANCE OPPORTUNITY** in a very unreached population.



A BIBLE TRANSLATION started over fifty years ago in a language with no written alphabet is now complete and available to believers and non-believers in this region.





LATIN AMERICA

AGRICULTURAL PROJECT BRINGS BOUNTY

Thanks to the support of Alliance churches in the United States and the Canadian Alliance mission, CAMA is partnering with a pastoral couple in Cuba to help vulnerable families. Driven by a vision to produce food on a large scale and to create jobs, Ricardo and Yoandra acquired farmland in a strategic location in the center of the country. Generous donations enabled the couple to acquire a tractor to plow the land and transport food, as well as irrigation equipment and other tools to develop the infrastructure. They also purchased seeds, fertilizers, and fuel for the tractor to plant new crops, and they built a barn to raise pigs.

Three years later, the farm is operating at full potential and cultivating a large quantity and variety of food, increasing production by 75 percent. Crop yields have exceeded expectations. Currently, 10 families receive a monthly supply of food and other essentials. The farm has also provided for local pastoral families, especially during the COVID pandemic; U.S. international workers have received food from the farm for their support while in Cuba. In addition, the project assists the local church's ministry—all to the glory of God.

◀ *The global Alliance family is helping vulnerable families in Cuba by funding a fully operational farm that feeds 10 families monthly as well as provides for local pastoral families and others in the community.*



MEETING MEDICAL DEMANDS AMID COVID CRISIS

Since opening its doors in January 2017, Centro Medico Monte Sinai—a Christian-based medical center in Honduras—has filled a void in the community, providing inpatient and outpatient medical care for those unable to travel to the capital, where most specialists practice. With the health crisis caused by COVID and subsequent travel restrictions, demand for surgical and inpatient services at the local facility has multiplied.

As some businesses shuttered, Mount Sinai grew. All government hospitals were closed to outpatient care and non-emergency surgeries, and Mount Sinai was one of the few clinics that could offer both for non-COVID illnesses. Thanks to generous donors in the United States, eight additional inpatient rooms and five more outpatient offices were added. “And we finally realized our dream of building a prayer chapel in our inpatient wing,” says Sheree, the clinic’s founder. “Despite concerns about potential salary cuts after the country went on lockdown, God performed a miracle, allowing our clinic to provide steady work for our staff throughout the pandemic.

“None of this—providing affordable health care to Hondurans, purchasing medical equipment, and expanding the clinic to treat more patients—would have been possible without the support of our donors.”

◀ *Centro Medico Monte Sinai was able to continue providing affordable health care to Hondurans when other medical facilities shut down during the COVID-19 pandemic, thanks to generous donors.*

IDENTIFYING AND DEVELOPING MISSIONAL LEADERS

With tens of thousands of young Dominicans having yet to hear and experience the gospel, Envision has started a university center where students can enjoy coffee, learn English, and fall in love with Jesus. The Greenhouse Student Center environment is also designed to create space to identify and develop missional leaders who reach students in the capital of Santo Domingo—the country’s key urban environment where nearly one-third of the population lives.

According to Envision DR Site Coordinators Brandon and Bethany Nutter, “The need for a nontraditional ministry among educated, secular, young Dominicans is more critical than ever.” Because Dominican universities require English as part of their core curriculum—including Universidad Autónoma de Santo Domingo, the nation’s largest higher educational institution with over 50,000 students—the center meets a practical need among students who have moved to Santo Domingo to study and have become increasingly nonreligious. Greenhouse will offer a unique and inviting space with free Wi-Fi, air conditioning, and tutoring, along with inexpensive drinks and snacks.

“As Envision takes the lead for U.S. Alliance work in the DR, our overarching goal is gospel access for and from all the world,” the Nutters add.

Envision Dominican Republic started the Greenhouse Student Center with a vision for developing missional leaders to reach students in Santo Domingo who will take the gospel to the world. See the impact they are making at cmalliance.org/greenhouse. ▶





MIDDLE EAST

EXTENDING JESUS' CARE TO SPECIAL NEEDS FAMILIES

Ahmed's mother cried as she explained her son's needs as a child with autism spectrum disorder (ASD). Unequipped to help him, she had been working on the alphabet with him for years. He was 16 years old and knew only one letter.

The Autism Disorder Training Project was launched in June 2021 to work with 130 families like Ahmed's, training them in their own language to teach their children with ASD how to learn and become more independent. Alliance international workers, together with the local teachers, are also changing these families' lives forever by sharing Christ's love with each family.

Within the first two weeks of the program, Ahmed learned several more letters when his parents used their new teaching methods. Ahmed's mother said, "I felt that he was in his own world, and I didn't know how to reach him—but now I know how to communicate and connect with him."

Through the generosity of the Alliance family, parents of children with ASD are empowered to nurture and develop their children—rescuing them from a lifetime of isolation and hopelessness.

◀ *Through generous gifts from the Alliance family, the Autism Disorder Training Program was launched in 2021 to empower parents of children with autism spectrum disorder to nurture and develop their children while receiving the love of Christ.*



LIGHT SHINES FROM ADVERSITY

More than 2.5 million people live in greater Beirut, yet less than 1 percent of the population is evangelical Christian. However, through the City on a Hill project supported by the Alliance family and friends, the light of Jesus is shining throughout this hub city.

COVID-19 lockdowns and the August 2020 blast that leveled the Port of Beirut continue to cause unprecedented hardship. Last year, the Lebanese national church, supported by City on a Hill and CAMA, provided help to over 200 families, sharing the gospel and praying with many who received aid. Because of the work through this project, a record 82 decisions for Christ were made in the greater Beirut area within a two-month period this summer—praise God!

While the needs expand and the economic situation worsens, the work continues—helping the local Lebanese Alliance Church plant the first church within Beirut city limits for decades; caring for refugees and the disenfranchised in the target neighborhood of Achrafieh; and providing a community space for families and university students.

Thanks to gifts from the Alliance family and supporters, the name of Jesus will be lifted high in a community of faith that has become a "city on a hill" for the people of Beirut.

◀ *The City on a Hill project is shining the light of Jesus throughout Beirut because of the support from the Alliance family and friends.*

UNITED STATES

FOLLOWING THE CALL IN THE DEAF COMMUNITY

Three years ago, Community Alliance Church in Minnesota felt that the Lord was leading them to provide the Deaf community with more than just their weekly interpreted services. After much prayer, they added a monthly gathering and went from reaching a couple of people to serving an average of 20 every month—Deaf Church was born.

Services last four hours and include a message, a meal, and community fellowship. Some members travel as far away as three hours to attend. All appreciate the beauty of seeing the Word of God in their own language via the ASL Bible that Deaf Missions spent 50 years translating—the first ever completed Bible translated into American Sign Language called the ASLV.

Since their beginning three years ago, six people have been baptized, several others have committed themselves to Christ, and more disciples are being trained to take the Word even further.

Praise the Lord for how He is working through the Alliance family to reach the Deaf community in important and powerful ways.

God is working through the Alliance family and Community Alliance Church in Minnesota to reach and redeem the Deaf community. ►



CARING FOR REFUGEES

After conflict re-erupted in 2016 between the military and splintered ethnic militias in the Democratic Republic of the Congo, approximately 20,000 Congolese refugees were resettled in the United States.

When hundreds of these refugees arrived in Missoula, Montana, The Missoula Alliance Church (MAC) began asking some pointed questions: What does God say about how we treat foreigners? If it were us in a foreign land, what would we want people to do for us?

“We have truly felt that God just placed these people in our midst and said, ‘Here they are for you to love and to learn from and to grow with and to help shepherd,’” notes Lara Wildeboer, MAC’s director of outreach.

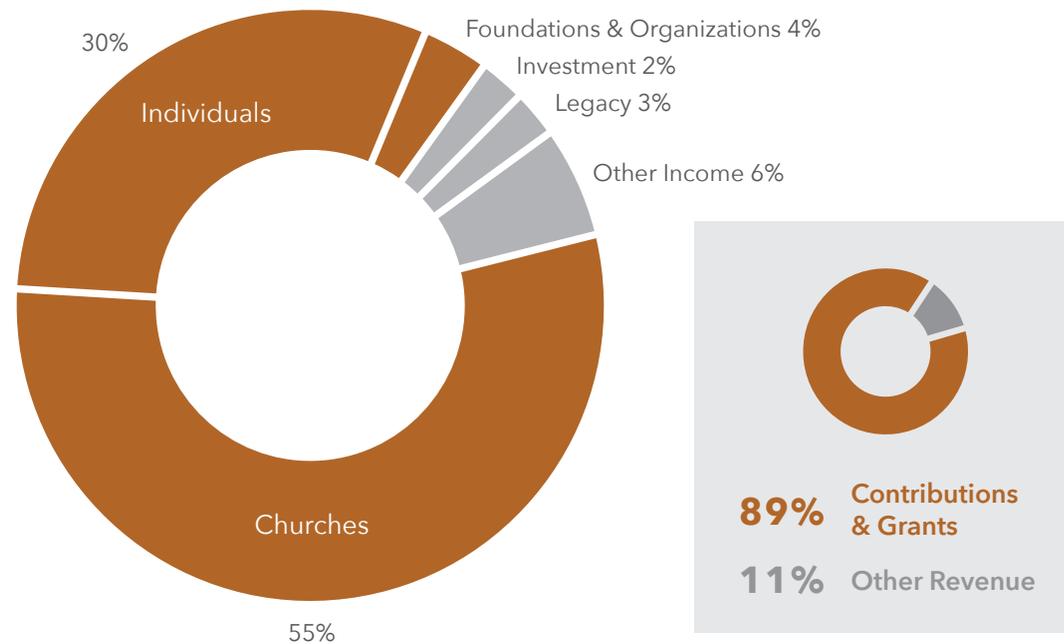
Today, the church has expanded its refugee ministries to include transportation, leading prayer and Bible lessons in refugees’ native language, providing family support for daily life, teaching English, forming and leading a Congolese choir, and meeting many other practical and spiritual needs.

Micah Dalbey, MAC’s lead pastor explains, “MAC has a long history of missions involvement, and that has traditionally meant that we send people on missions; and God has sort of flip-flopped that model in the last few years and brought the world to us. It’s about how we equip them to reach their neighbors that are also being relocated here.”

Watch the video of MAC’s story at cmalliance.org/refuge ►



REVENUES-\$75.6M



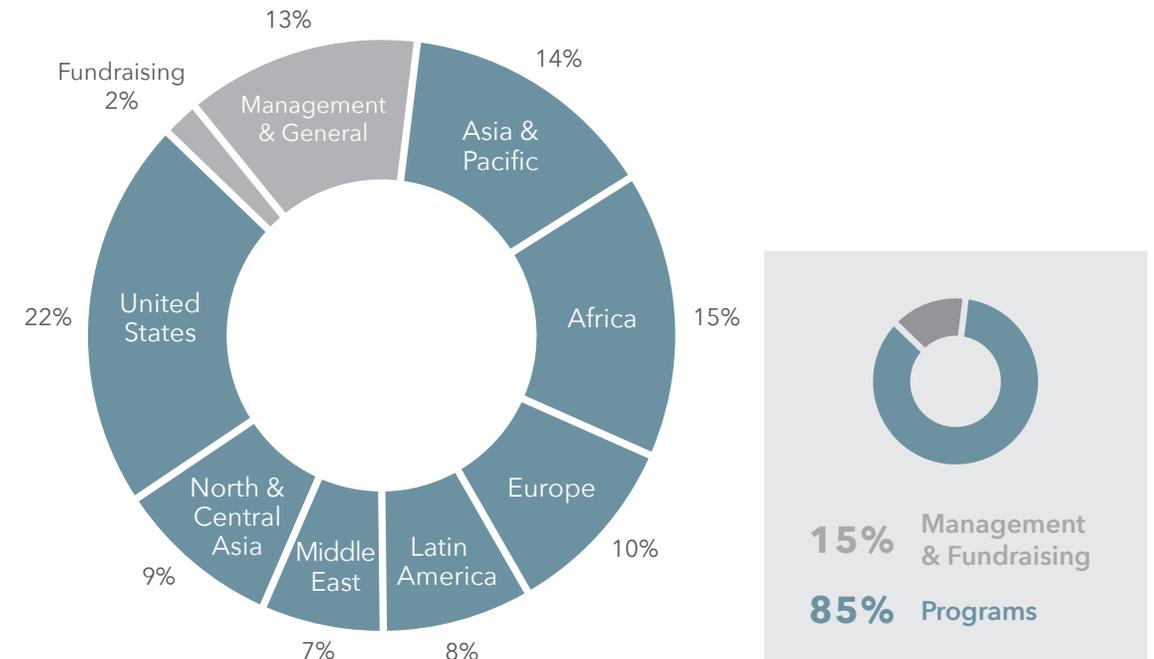
STATEMENT OF ACTIVITY

REVENUES, GAINS, AND OTHER SUPPORT

	2021	2020
CONTRIBUTIONS AND GRANTS		
Without Donor Restrictions	\$43,646,358	\$42,007,886
With Donor Restrictions	\$23,669,279	\$19,610,939
LEGACIES, TRUSTS, AND ANNUITY RESIDUUMS	\$1,953,943	\$1,250,592
INVESTMENT INCOME	\$1,877,782	\$454,002
OTHER INCOME	\$4,548,162	\$4,083,156
TOTAL REVENUES, GAINS, AND OTHER SUPPORT	\$75,695,524	\$67,406,575

To request our audited financial statements, including wholly owned subsidiaries, email communications@cmalliance.org.

EXPENSES-\$67.3M



STATEMENT OF ACTIVITY

EXPENSES

	2021	2020
PROGRAM EXPENSES—DOMESTIC & INTERNATIONAL	\$57,376,496	\$55,695,800
MANAGEMENT & GENERAL	\$8,640,691	\$7,972,700
FUNDRAISING	\$1,336,032	\$1,625,678
TOTAL EXPENSES	\$67,353,219	\$65,294,178
CHANGE IN NET ASSETS	\$8,342,305	\$2,112,397

FINANCIAL ACCOUNTABILITY 

The C&MA seeks to uphold the highest standards of financial accountability and transparency. The C&MA complies with the standards of the Evangelical Council for Financial Accountability. ECFA's seven standards of responsible stewardship are drawn from Scripture and provide a benchmark of compliance for financial accountability, transparency, fundraising, and board governance. (For more info, visit www.ECFA.org.)

FROM THE PRESIDENT



▲ John and Field Director David Manfred discuss Alliance work taking place throughout Cambodia.

Dear Friends,

As you've seen in these pages, The Alliance is a sending family. Even in the midst of a global pandemic, God continues to place His call upon His servants who say a willing "yes" to that call and are backed by a family who relationally, prayerfully, and financially supports them.

At every C&MA Board of Directors meeting for the last eight years, we've had the privilege of sending new waves of gospel carriers to the least-reached places on earth. All the while, our U.S. Alliance churches continue to reach more and more of the spiritually lost and physically needy in their communities. These may be difficult times to carry on this work—but the Church rises to times like this. Uncertain times become crucial opportunities for gospel advance.

This is a once-in-a-generation moment for many who will encounter Jesus for the first time because of the faithful presence of our workers—a presence made possible because of you.

Thank you, Alliance family, for leaning in and pressing on, through good times and challenging times, and with faith and determination to see *All of Jesus for All the World*. I am thankful to be teamed with you.

With anticipation for 2022,

John Stumbo
President, U.S. C&MA

2021-2023 BOARD OF DIRECTORS

Jennifer K. Ashby	Exec. Director	Neighborhood Church, Rockville, Maryland
Mark E. Ashton	Pastor	Christ Community Church, Omaha, Nebraska
Celine Bower	International Worker	Europe/Middle East Region
Matthew G. Cohen	Pastor	Citylight Church, Philadelphia, Pennsylvania
Stephen V. Elliott	Retired Pastor	Nicholasville, Kentucky
Charles O. Galbreath	Pastor	Clarendon Road Alliance, Brooklyn, New York
Thomas George ²	District Superintendent	Great Lakes District, Ann Arbor, Michigan
Tae S. Kang	Pastor	San Jose Christian Alliance Church, San Jose, California
Matthew E. Kelly ¹	CFO	Association for Biblical Higher Education, Winter Garden, Florida
Jason H. Kim	Pastor	Alliance Fellowship Church, Elk Grove Village, Illinois
Steven C. Lausell	Retired Attorney	San Juan, Puerto Rico
Hazael L. Morell	Pastor	Spanish Eastern District C&MA, Providence, Rhode Island
Thomas O. Myers	Pastor	Neighborhood Alliance Church, Longwood, Florida
Julio A. Orozco	Pastor	Grace Community Church, Frederick, Maryland
Pang Foua Y. Rhodes	Licensed Marriage and Family Therapist	Vadnais Heights, Minnesota
Cathy D. Sigmund	Psychologist/Chaplain	Sewickley, Pennsylvania
Scott G. Slocum	Pastor	Essex Alliance Church, Essex Junction, Vermont
David K. Smith	Pastor	Fairhaven Church, Dayton, Ohio
Paul W. Smith	Pastor	Ohio Valley District C&MA, Nicholasville, Kentucky
John P. Stumbo	President	The Christian and Missionary Alliance, Reynoldsburg, Ohio
John A. Thomas	Attorney	John A. Thomas Law Office, Evanston, Wyoming
Brenna K. Vickers	Professor	Toccoa Falls College, Toccoa, Georgia
Wanda F. Walborn	Educator	Nyack College, New York, New York
Kelvin L. Walker	C&MA Corporate Vice President	Metropolitan District, Newark, New Jersey

The Board of Directors also includes three international workers currently serving in creative-access countries.

¹ Chairperson ² Vice Chairperson

“[T]he brave Volunteers and Irregulars in the army of Christ and of missions go forth to regions where others have not ventured and fields where others have not scattered the precious seed. If there is a hard place, if there is a lonely spot, if there is a neglected soul, that is the place that is the work for which these brave hearts are first to volunteer.

“But what right have they to sacrifice and serve at such cost while we stand back in selfish indolence and apathy? No, let both ranks of the army of the Lord advance alike and keep step together, the workers at home and the workers abroad in the same glorious enterprise of sacrifice and service for a crucified Lord and a lost world.”

–A. B. Simpson (1843 – 1919)
Founder, The Christian & Missionary Alliance



THEALLIANCE

*FRONT COVER: The Alliance has been uniquely empowered, equipped, and positioned to reach the unseen, the forgotten, and the rejected in every community we serve. Your gifts send workers to the hard places where few others are going, to proclaim the name of Jesus for **All the World**. Thank you!*