

BECAUSE OF YOU



THE ALLIANCE


2023 **Impact Report**

Your Generosity in Action

On Mission Together 4	The Alliance at a Glance 5	Africa 7
Asia & Pacific 11	Central & East Asia 15	Worker Care 19
Europe 21	Latin America 25	Middle East 29
United States 33	Financials 35	Letter from the President 37

FROM THE BOARD CHAIRPERSON


From our beginning, God has sent Alliance people to serve among those who haven't experienced Christ's loving embrace. Some remain physically isolated or hopelessly bound to oppressive belief systems. Others have been driven from their homelands because of war, instability, or natural disaster. But God remains faithful to open doors to those living in hopelessness and spiritual desolation. As Alliance people, we remain watchful as these doors open and eager to walk through them when they do.



You are making a difference by extending gospel presence to the world's hard places and carrying on The Alliance's legacy and calling to go where others have not.

In the pages ahead, you'll read about how you've provided hope and healing in hard new places throughout Africa. **These are your stories.** You'll see how you have advanced the gospel among emerging generations in the Asia/Pacific region. You'll witness how you've reached the most "unreachable" peoples in Central and East Asia with gospel presence. You'll see how you've offered the hope of Jesus to displaced immigrants throughout Europe. You'll understand how you've extended the "beyond borders" reach of vibrant sending churches from Latin America. You'll be encouraged to know how you've continued to be a conduit of Jesus' peace in the war-ravaged Middle East. And you'll celebrate how you have joined other U.S. Alliance churches to equip ministry leaders in increasingly diverse cities.

None of this happens without you! You continue to play a vital role in fulfilling our *All of Jesus for All the World* vision. Alliance workers are sent to the hard places because of faithful people like you who continue to support their work. Thank you for your ongoing prayers and generous gifts. I look forward to what God will do in and through us in 2024!



Hazel Morell
Chairperson of the Board

ALL OF JESUS FOR ALL THE WORLD

The Christian and Missionary Alliance, otherwise known as the C&MA or The Alliance, is an evangelical denomination that grew out of a calling to introduce the love of God in our neighborhoods and throughout the nations.

The Alliance was birthed in 1881 when Pastor A. B. Simpson organized a small group of believers devoted to experiencing Jesus in His fullness and making Him known to New York City's marginalized dock workers.

The Alliance has always had a desire to follow God's call, to bring His hope to the nations, and to carry out our *All of Jesus for All the World* vision. As part of the Alliance family, you care for suffering and overlooked people through about 2,000 U.S. Alliance churches and around 700 international workers serving in up to 70 countries, longing to see Jesus' name proclaimed in every tribe and tongue to fulfill the Great Commission.

Together, our mission is to go and make disciples of all nations, to see *All of Jesus for All the World*.

On Mission Together

Through The Alliance, you establish churches, schools, clinics, hospitals, community centers, and radio stations to create gospel presence through Alliance workers implementing strategic initiatives and forging partnerships with governmental and nongovernmental organizations. You bring lasting, meaningful change to the communities these ministries serve.

You also provide holistic, compassionate care to men, women, and children whose lives have been impacted by disease, poverty, political turmoil, and natural disasters. Through pioneering training efforts, you empower emerging leaders throughout the world to reach and disciple their people.

The work you fuel takes place in the United States and in up to 70 countries around the world through highly trained workers who serve via four specialized structures:



aXcess workers proclaim the gospel and multiply networks of faith communities among the least-reached peoples of the world.



CAMA specialists provide immediate relief and long-term development to see lives transformed and communities restored by the gospel.



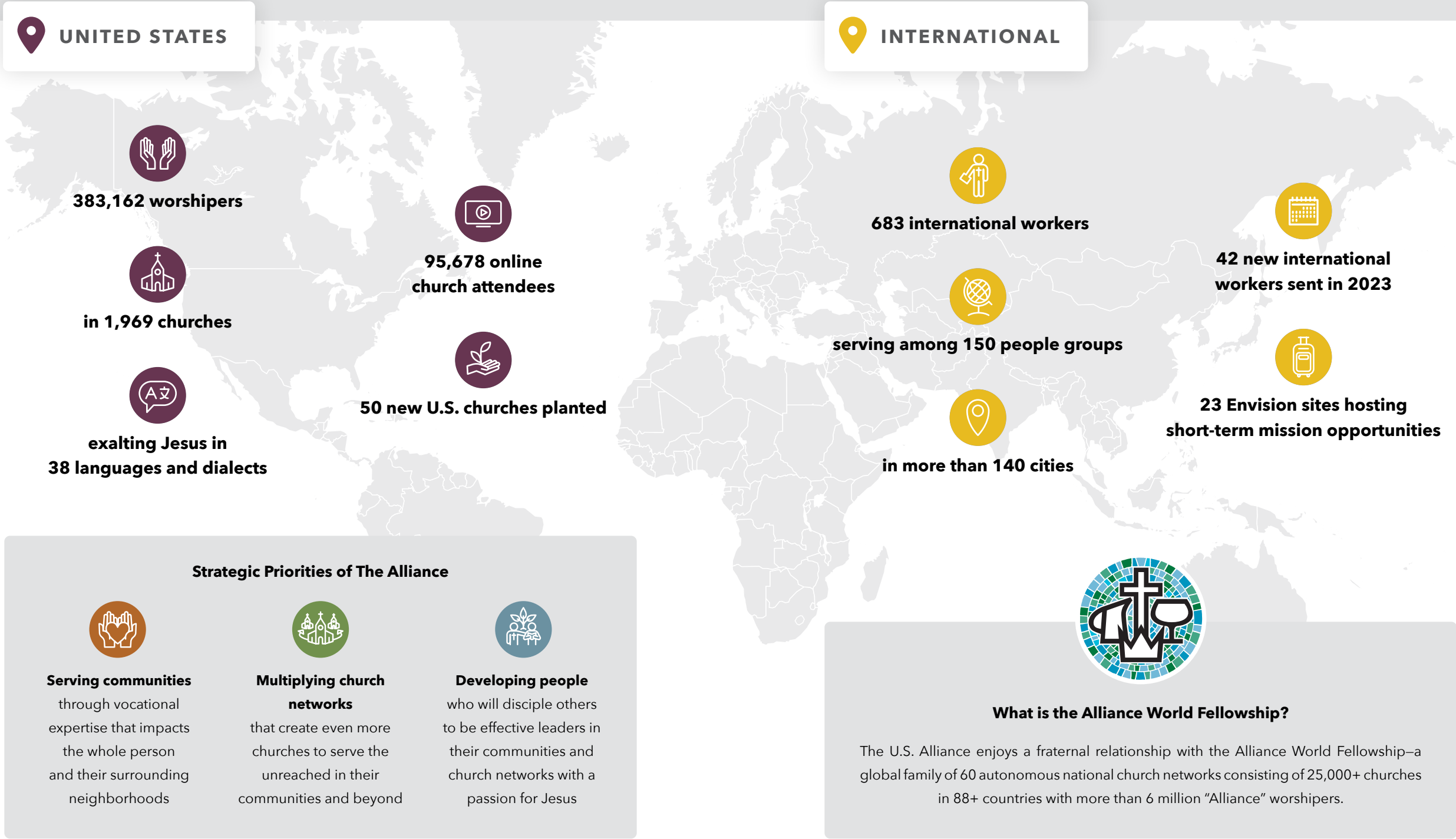
Envision workers identify and develop missional leaders through short-term mission opportunities and innovative ministry strategies.



marketplace ministries professionals bring their vocational expertise to a community to disciple those around them.

The Alliance at a Glance

2023 Statistics





Africa



You reached **new peoples** in hard places with hope and healing.

PROVIDING CLEAN WATER AND GOSPEL ACCESS

Nearly 30 percent of West Africans lack access to a clean water source, but because of you, that's no longer true for nine communities—one of which is among the largest unreached people groups in the region. Work is now underway to **build a ministry center** near the new water well.

You also brought clean water access to a local believer who, after learning from an Alliance international worker, started a small outdoor church on his farm, incorporating practical instruction on farming into his ministry to his neighbors. Now he is equipped with a new water well to carry on the gospel-advancing work you enable throughout the nine-month dry season in this hard place.



Because of you, nine communities now have access to a clean water source.



WALKING THROUGH OPEN DOORS

This year you paved the way for a **new team of international workers** to enter a North African country where less than 1 percent of people identify as Christian. This type of outreach is vital in a country with one of the lowest life expectancies in the world. You make groundbreaking work in this hard place possible.

PIONEERING WORK AMONG THE UNREACHED OF SENEGAL

You provided for heavily persecuted believers in Senegal to receive training and guidance in their efforts to **evangelize and plant churches** among one of the region's remaining unreached peoples. You have sustained the discipleship program and health clinic that make their pioneering work possible and that led to the baptism of a new believer this year.



BLESSING THOSE WHO CURSE US

You equipped **a young woman from an unreached people group** in West Africa to demonstrate the forgiveness, grace, and compassion of Jesus after she was kicked out of her home several years ago for becoming a Christian. This year she joined a local Alliance church to distribute food to 60 families at the internally displaced people camp where those who rejected her still reside.



You provided food to 60 displaced families living in a West African camp.



Asia & Pacific



You **advanced the gospel** among teeming populations and young generations.

PREPARING THE NEXT GENERATION

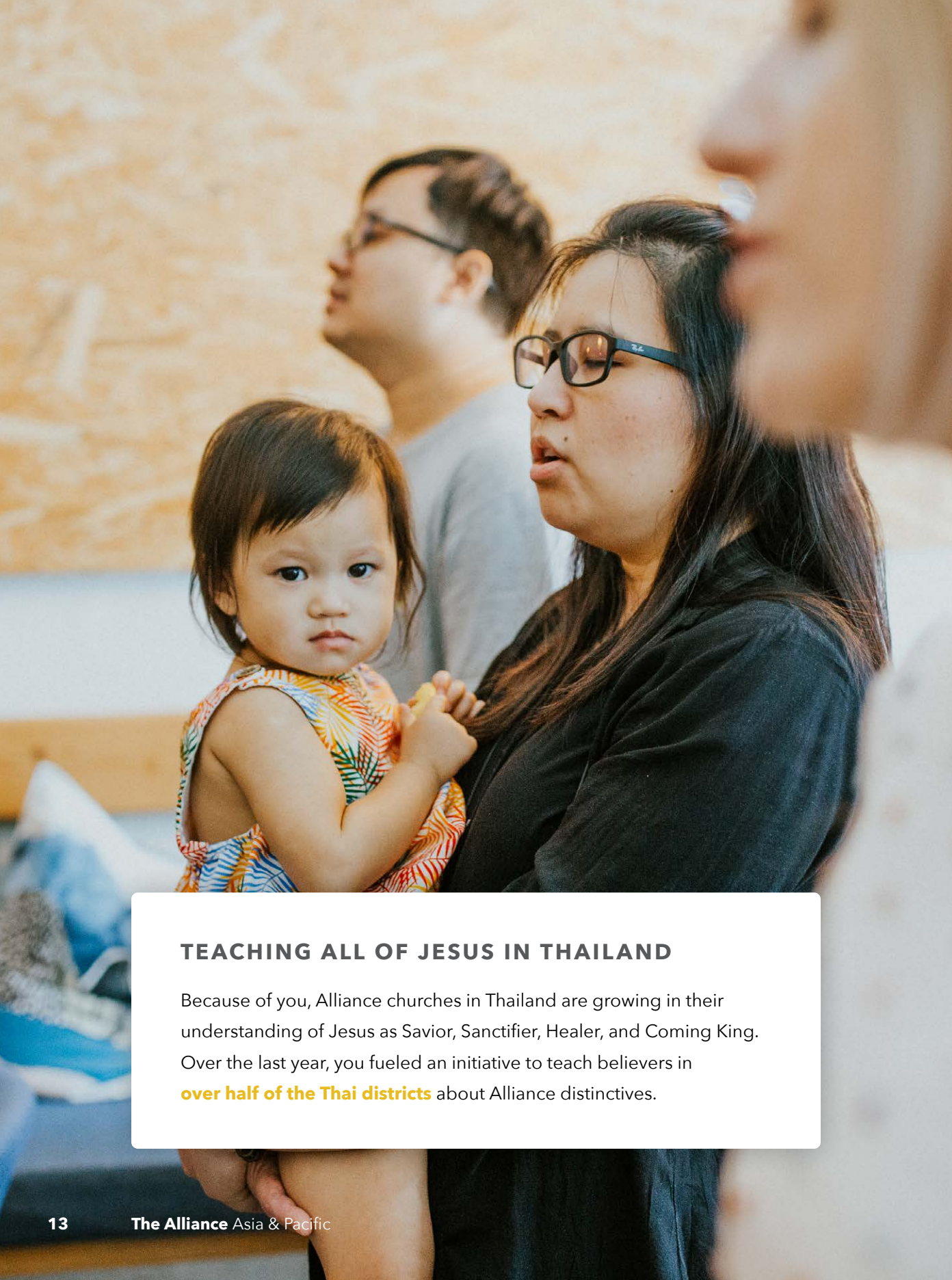
With the majority of Japanese pastors at or nearing retirement age, you prepared **the next generation of church leaders** in Japan through Alliance Bible Institute (ABI) and the launch of a new Alliance Youth leadership team. In only its second year, ABI now has 20 students taking Bible classes, and nearly all are also receiving hands-on ministry training through local churches.

Because of you, Alliance Youth has begun partnering with other denominations and local church networks for monthly youth gatherings in the center of Tokyo. With the success of these events, the team now plans to host leadership retreats and lead domestic and international mission trips.

20



You made it possible for 20 students to take Bible classes through Alliance Bible Institute in Tokyo.



TEACHING ALL OF JESUS IN THAILAND

Because of you, Alliance churches in Thailand are growing in their understanding of Jesus as Savior, Sanctifier, Healer, and Coming King. Over the last year, you fueled an initiative to teach believers in **over half of the Thai districts** about Alliance distinctives.

BRINGING GOSPEL PRESENCE TO A UNIVERSITY CITY

At Sendai, a university city in Japan, you have established a meaningful, impactful presence among **unreached Japanese youth** through a short-term mission team that hosts family events and teaches English classes.



MENTORING UNDERSERVED YOUTH

Because of you, a new soccer team was started so that **underserved youth** in Indonesia can be mentored by a local believer. Many of these children come from communities with little or no gospel presence.



180 

You met the educational needs of 180 migrant children in Cambodia and Vietnam.



Central & East Asia



You reached the **most unreached** peoples in the hardest places with hope-giving gospel presence.

MEETING REFUGEES' NEEDS

You have provided refugees in this Central Asian country with **food bags and medical assistance** to supplement their meager wages. Many of these asylum seekers come from a wide range of countries, designating themselves as "Christian" but having no personal relationship with Jesus.

Through the assistance you provided, you opened doors for your international workers to share the gospel and disciple refugees from various backgrounds and religions. As a result, three people committed their lives to Jesus this past year.



You opened the door for three people to commit their lives to Jesus this year.



CREATING OPPORTUNITIES FOR REFUGEES

This year you created opportunities for refugees in Central Asia to participate in English classes and club sports. These refugees have fled a humanitarian crisis in their home country, and many have lost family members and other loved ones.

Because of you, **over 20 vulnerable and underserved girls gather three times a week** to practice volleyball under the instruction of an Alliance international worker. They are also given opportunities to take hiking trips, study God's Word, and discuss and heal from extreme trauma.

EXPANDING GOSPEL PRESENCE THROUGH AQUAPONICS

You have enabled an aquaponics business in Central Asia to produce enough lettuce this year to **feed 100 people** per day. Through this business, you also launched a program for other Alliance international workers seeking to reproduce the meaningful, impactful presence of this business in their own regions. Sixty people from six countries have been trained through the program.



Sixty people have been trained through an aquaponics business you made possible.

You are making
a difference
through the

683

Alliance international
workers you send
and sustain.

For over 130 years, The Alliance has passionately worked toward completing Jesus' Great Commission through our church family and partners standing with international workers (IWs) to see *All of Jesus for All the World*.

"Healthy international workers are key to effective gospel advance, especially among peoples of the world who lack adequate gospel access. This is one reason the wellness of cross-cultural and international workers is a vital concern and area for investment."



Tim Crouch
Vice President for
Alliance Missions

"Member care has helped me tremendously in my darkest moments on the field. . . . I am now more whole and better able to deal with challenging situations that are thrown my way."

—An Alliance international
worker serving in a
creative-access location

4%
United States

10%
Latin America

19%
Europe

7%
Middle East

13%
Central & East Asia

19%
Africa

28%
Asia & Pacific

How you care for your Alliance workers:



Providing ongoing leadership, resources, training, and staffing, as well as emotional, spiritual, and physical care



Ensuring financial, health care, and educational needs are met



Meeting family needs unique to living and working in unfamiliar cultures—such as language study, children's education, etc.



Equipping U.S. churches to sustain relationships with workers by walking alongside and encouraging them



Creating opportunities for worldwide workers to come together, collaborate, and support one another

 **Europe**

You **extended the hope of Jesus** to old world peoples and newly displaced immigrants.

OVERCOMING THE WAR

Hundreds have come to faith in Jesus over the last year through Ukrainian Alliance churches you supported. Because of you, over a ton of food has been delivered each month to neighborhoods on the front lines of the war with Russia. Overall, you have provided several thousand people with essential supplies such as food, water, generators, mattresses, clothing, and medicine.

You have also enabled war-torn neighborhoods to be rebuilt and **eight new churches** to be planted. Because of you, hundreds of Ukrainian children attended summer camps and learned about the gospel. Pastors and their families have also received care and encouragement through conferences and retreats.



You have provided over **one ton of food each month** to neighborhoods on the front line of war.



Because of you, six African immigrants in Spain completed the only known language program of its kind.



MULTIPLYING MINISTRY IMPACT

You enabled Mérignac Church in Bordeaux to pay off its mortgage, releasing resources to steadily expand the church's gospel impact among those in France who are struggling for spiritual healing and hope. Despite the hard spiritual ground in France, Mérignac Church has grown through weekly worship services, a baptismal ceremony, and holiday outreaches.

Dozens of new people have been drawn to these events, and several have prayed to receive Christ.



EXTENDING GOD'S LOVE TO IMMIGRANTS

You made it possible for African immigrants in Spain to **receive food, lodging, and clothes** as they adapt to life in a new country. They are also undergoing intense language training that creates opportunities for them to learn about God's Word. This year six men completed the program, and five more have joined. This is the only known program of its kind in the region.

Latin America



You empowered growing and sending churches to **bring light to dark places.**

BRINGING GOD'S LIGHT TO REMOTE VILLAGES

In a remote mountain village in central Mexico, you **opened new doors for gospel impact** among one the few remaining unreached peoples in the region. This year four new believers were baptized by a local pastor, and a plot of land was donated to build a small church in this isolated community where only 0.4 percent of villagers identify as Christian.

You also made it possible for two new preaching sites to be established in nearby villages, which outsiders can access only by narrow, rocky roads and treacherous river crossings.



You created gospel presence leading to four new believers being baptized.



SENDING NEW LATIN AMERICAN WORKERS

At the 100th anniversary celebration of The Alliance's arrival in Colombia, national church leaders thanked U.S. leaders profusely for sending and sustaining gospel presence over the years. The national church of Colombia is now raising up an increasing number of international workers who are playing a vital role in realizing a shared vision to provide gospel access for—and from—all peoples. The multi-day celebration climaxed with the **commissioning of three new workers** who will serve in countries where U.S. Alliance workers have struggled to sustain an ongoing presence.



100



In Colombia and four other parts of the world, 2023 marked 100 years of Alliance presence because of you.

OFFERING MORE THAN A GOOD CUP OF COFFEE

Because of you, Greenhouse student center and coffee shop in the Dominican Republic hosts between 30 and 60 people each day. These visitors—many of them college students—come from over 60 different countries. You made it possible for Greenhouse to host English classes, Bible studies, and many other outreach activities where students can learn about and discuss God's Word. Through your support of these outreach efforts, **three people have chosen to follow Jesus.**

A man and a woman are standing in a camp of white tents. The man, wearing a grey beanie and a dark blue jacket with 'YETKILI SERVİSİ' on it, has his arm around the woman's shoulder. The woman is wearing a grey jacket over a blue top. In the background, there are tall apartment buildings and mountains under a clear sky.

📍 Middle East



You were a conduit of
Jesus' peace in hard places.

COMPASSION AMID THE WRECKAGE

Following the earthquakes in Syria and Turkey last February, you extended the love and care of Jesus to thousands of suffering people, who received free meals, temporary shelters, and other vital supplies. In one city, up to 500 meals were delivered daily, and more than 200 people were sheltered at a local Alliance church. Prayer meetings were held there every day as well, and many committed their lives to Jesus!

You also cleared the way for the purchase of an apartment building that will **house up to 40 families**. The building also has space for gatherings on two lower-level floors that the local church will now use for community events, celebrations, and Bible studies.

500 

You provided for 500 meals to be delivered daily and more than 200 people to receive shelter.



GOSPEL ADVANCE AMONG REFUGEES

In one Middle Eastern country, you provided job training, health education, counseling, and gospel access to hundreds of refugees. Elsewhere in the Middle East, you sustained outreach programs among refugees and other struggling families that led to **three more people coming to faith in Jesus** this year.

Because of you, a foundation is being laid for a new Alliance church within this city, where families continue to endure extreme economic hardship—many of them without the hope and light of Jesus.



EVANGELISM THROUGH LANGUAGE TRAINING

You have made it possible for Alliance workers to oversee and train at a language center in the Middle East. This work is not only advancing the gospel outside the language center but within it as well. This year one of the locally hired teachers **surrendered her life to Jesus** after learning about the gospel through Alliance international workers studying in her classroom.

LAUNCHING NEW SHORT-TERM SITES

Because of you, the next generation of Alliance leaders is being developed in the Middle East through new short-term ministry sites. This year saw the **first intern trained** in this work and new partnerships formed with like-minded ministries for building bridges of peace between diverse people.

+100 

You made it possible for hundreds of Middle Eastern refugees to receive needed resources and services.

United States



FEEDING AND CLOTHING IMMIGRANTS

This year you consistently provided hot meals to over 50 Latin American immigrants in Chicago. Because of you, these hurting, vulnerable, and marginalized people have also received essential clothing items and hygiene products.

 **You provided meals to over 50 immigrants.**



ASSISTING AFGHAN REFUGEES

You have equipped a welcome team at an Alliance church in Hilliard, Ohio, to **assist Afghan refugees** with housing, job searches, language learning programs, and other resources. Through these efforts, refugee families are finding work, achieving financial independence, learning English, and most importantly, experiencing the love and care of Jesus as they receive gospel access.



You **extended hope** to the hard places in our neighborhoods.

You grew the Church in 2023:



38 DEVELOPING CHURCH PLANTS



8 MULTISITE CAMPUSES



50 NEW CHURCH EXPRESSIONS



44 NEW CHURCH PLANT PROJECTS

Sacramento, California

A new Laotian English-speaking church is starting with more than 30 people.

Lowell, Massachusetts

Started by a refugee pastor, a Congolese church of 70 people joined the New England District as a new church plant. This relationship has led to conversations with three other Congolese pastors about joining the district on mission.

Minneapolis, Minnesota

Zion Evangelical Fellowship planted an Amharic-speaking Ethiopian church and is developing a church plant in the Seward neighborhood.

Sioux Falls, South Dakota

Ekklesia in Sioux Falls, South Dakota, is a missional church plant focusing on reaching unchurched people through home groups and other small relational environments.

Carrollton, Texas

Victory Church of the C&MA has applied to become a Greenhouse church for a multi-cultural church plant in the Dallas-Ft. Worth Metroplex area.

Seattle, Washington

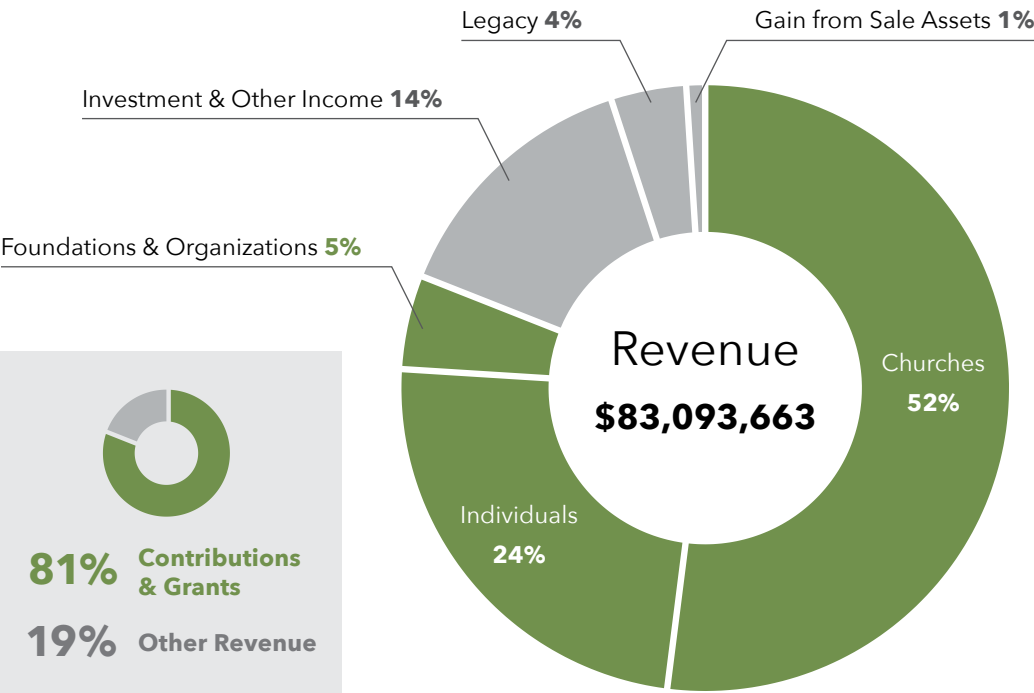
An Eritrean church is discipling eight people in Grand Rapids, Michigan, who are exploring church planting with the help of the Great Lakes District.

2023 Financials

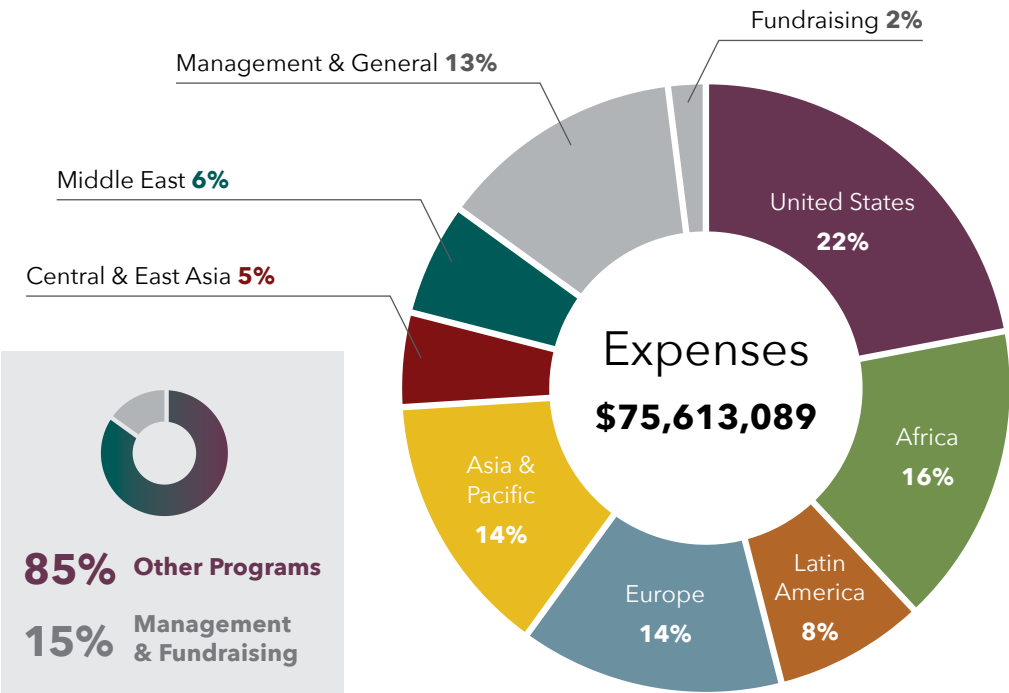
For the year ended June 30, 2023



The C&MA seeks to uphold the highest standards of financial accountability and transparency. The C&MA complies with the standards of the Evangelical Council for Financial Accountability. ECFA's seven standards of responsible stewardship are drawn from Scripture and provide a benchmark of compliance for financial accountability, transparency, fundraising, and board governance. For more information, visit [ECFA.org](https://www.ecfa.org).



Statement of Activity	2023	2022
CONTRIBUTIONS & GRANTS		
Without Donor Restrictions	\$37,448,774	\$38,142,617
With Donor Restrictions	\$30,002,928	\$33,551,945
LEGACIES, TRUSTS, & ANNUITY RESIDUUMS	\$3,200,000	\$1,800,000
INVESTMENT & OTHER INCOME (LOSS)	\$11,942,410	\$1,758,838
GAIN FROM SALE OF ASSETS	\$499,551	\$5,473,975
Total Revenue	\$83,093,663	\$80,727,375



Statement of Activity	2023	2022
DOMESTIC & INTERNATIONAL PROGRAMS	\$64,228,842	\$57,730,298
MANAGEMENT & GENERAL	\$9,865,609	\$9,969,665
FUNDRAISING	\$1,518,638	\$1,384,823
Total Expenses	\$75,613,089	\$69,084,785
Change in Net Assets	\$7,480,574	\$11,642,590

Please email communications@cmalliance.org to request our audited financial statements, including wholly owned subsidiaries.


FROM THE PRESIDENT

Dear Friends,

In these pages you have read about how you’ve provided hope and healing in hard places throughout our neighborhoods and the nations.

You are part of every story and every result reported here—none of this vital work happens without you. Because of you, we’re walking together through new doors of opportunity God is opening for extending His presence among peoples who are marginalized, displaced, and without gospel presence.


This calling has always been part of The Alliance’s legacy and will continue to ignite our passion to serve underserved communities, develop new disciples of Christ, and multiply His Church.



The time is **now.** to advance the gospel in the world’s hardest places to see *All of Jesus for All the World.*

Alliance family, thank you for faithfully leaning into this vision and engaging with such heart for sending and sustaining gospel presence around the globe. I’m truly grateful for our family, while acknowledging that our generosity is an overflow and outcome of our Heavenly Father’s generosity to us.



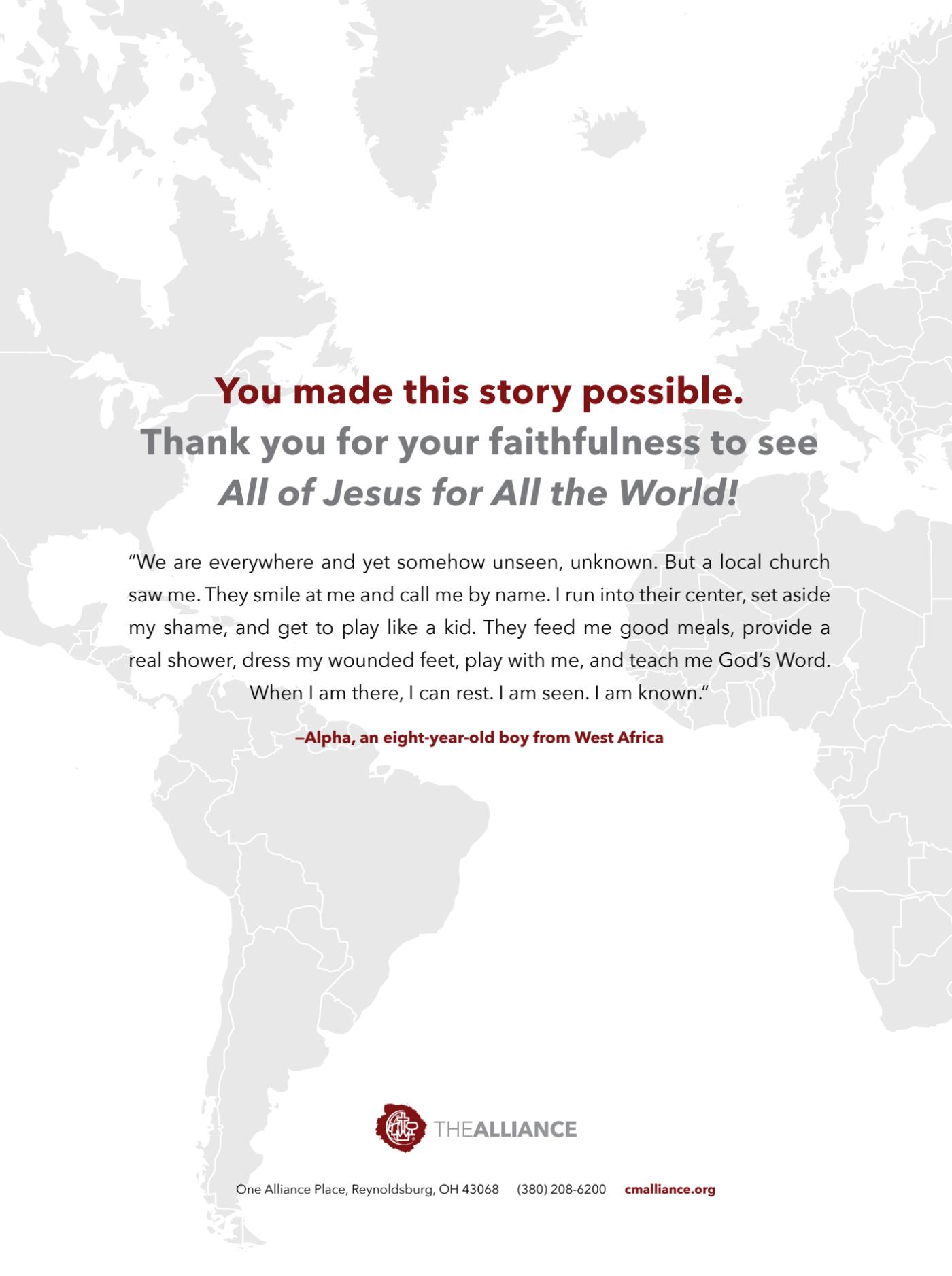
Together for His glory,

John Stumbo
President, U.S. C&MA

2023-2024 BOARD OF DIRECTORS

Woodler Alezy	Pastor	Bethesda Tabernacle Christian Community Church, Greenacres, Florida
Jennifer K. Ashby ²	Director of Church Health	Metropolitan District
Mark E. Ashton	Pastor	Christ Community Church, Omaha, Nebraska
Celine Bower	Exec. Director	San Jose Christian Alliance Church, San Jose, California
Gabriel Bruno	Pastor	Smyrna Church of the C&MA, Cleveland, Ohio
Rob R. Douglas	District Superintendent	Central Pacific District, Woodland, California
Stephen V. Elliott	Retired Pastor	Venice, Florida
Thomas R. Flanders	District Superintendent	Alliance Southeast, DeLand, Florida
Charles O. Galbreath	Pastor	Clarendon Road Church, Brooklyn, New York
Thomas George	District Superintendent	Great Lakes District, Ann Arbor, Michigan
Javier Gomez Marrero	District Superintendent	Puerto Rico District, Arecibo, Puerto Rico
Tae S. Kang	Pastor	San Jose Christian Alliance Church, San Jose, California
Hazael L. Morell ¹	Pastor	Centro Cristiano de Adoración, Providence, Rhode Island
Thomas O. Myers	Pastor	Neighborhood Alliance Church, Longwood, Florida
Phien T. Nguyen	Pastor	Vietnamese Evangelical Church, Hollywood, Florida
Julio A. Orozco	Pastor	Grace Community Church, Frederick, Maryland
Michael W. Plunket	Pastor	Risen King Alliance Church, New City, New York
Pang Foua Y. Rhodes	Licensed Marriage & Family Therapist	Vadnais Heights, Minnesota
Jonathan G. Schaeffer	Pastor	Grace Church, Middleburg Heights, Ohio
Cathy D. Sigmund	Psychologist/Chaplain	Allegheny Center, Sewickley, Pennsylvania
Melissa L. Singfiel	International Worker	Kosovo
David K. Smith	Pastor	Fairhaven Church, Dayton, Ohio
Paul W. Smith	Pastor	First Alliance Church, Nicholasville, Kentucky
John P. Stumbo	President	The Christian and Missionary Alliance, Reynoldsburg, Ohio
John A. Thomas	Attorney	John A. Thomas Law Office, Evanston, Wyoming
Brenna K. Vickers	College Professor	Toccoa Falls College, Toccoa, Georgia
Wanda F. Walborn	Educator	Lyndhurst, New Jersey

The Board of Directors also includes one international worker currently serving in a creative-access country.

¹ Chairperson ² Vice Chairperson



You made this story possible.
Thank you for your faithfulness to see
All of Jesus for All the World!

"We are everywhere and yet somehow unseen, unknown. But a local church saw me. They smile at me and call me by name. I run into their center, set aside my shame, and get to play like a kid. They feed me good meals, provide a real shower, dress my wounded feet, play with me, and teach me God's Word. When I am there, I can rest. I am seen. I am known."

—Alpha, an eight-year-old boy from West Africa



THEALLIANCE